

July 5, 2007

Via U.S. Mail

Mr. Phil Wall  
**RELCOM**  
14 Norfolk Avenue  
Easton, MA 02375

**RE: FRESenius MEDICAL CARE NORTH AMERICA  
HEADQUARTERS RELOCATION PROJECT**

Phil:

I am writing to thank you and Rick Davis for your work on the Fresenius Medical Care North America – Headquarters Relocation Project. Throughout the course of the project, you, Rick, and the balance of the RELCOM team handled the ever-evolving, essentially design-build, 210,000+ rsf requirement with much aplomb and met all of the Client’s target dates, at all locations, Waltham, Boston and Lexington. This is especially significant in light of the fact that you were one of only two merit shop contractors at the Waltham, MA headquarters project site.

Through your weekly IT project meetings early on in the process, the Fresenius team was kept apprised of issues and required decisions. The fact that you now have ongoing work with Fresenius speaks volumes to their satisfaction with your efforts on their behalf.

Thanks again for your work on this project and I look forward to future opportunities to work together again.

Very truly yours,

**CB RICHARD ELLIS PROJECT MANAGEMENT**

  
Sean B. Beausoleil  
Managing Director, New England Region